



October 21, 2010

The Interfaith Center on Corporate Responsibility and its members, a coalition of 275 institutional investors representing \$100 billion in assets under management, including shareholders in [our company], are writing to express our profound concerns about our company's potential role in furthering the highly politicized agenda of the U.S. Chamber of Commerce in the 2010 mid-term election and the Chamber's continued hostile opposition to health care reform.

As widely reported in the press, the Chamber has taken an extremely antagonistic position on the Patient Protection and Affordable Care Act and is using its considerable political and financial influence to punish those members of Congress who voted in favor of the bill and further, to obstruct its implementation. Specifically, the Chamber is reportedly spending up to \$75 million this November, much of it in the form of a calculated series of attack ads. As active proponents of quality and affordable health care for all Americans and investors in [our company], we are requesting that [our company] review and fully disclose how its membership dues to the Chamber are being spent to ensure that our company's funds are not contributing directly or indirectly to this campaign. In addition we urge you as a dues-paying member of the Chamber to join with other companies to challenge the Chamber's political campaign and its ongoing opposition to health care reform.

As responsible shareholders we are invested in [our company] because we believe you are committed to good corporate citizenship. We are concerned that membership in the Chamber could be construed by the public as implicit support for its deliberately divisive and exceedingly negative campaign. We believe this "guilt by association" could have a deleterious effect on our company's image and ultimately, adversely impact shareholder value.

We acknowledge that the broader business community is not always in alignment on the details of how health care reform will be implemented and fully support creative and positive recommendations that could make the Affordable Care Act a better, more effective bill for all Americans. Yet the Chamber's punitive campaign, a veritable "hit list" of health care supporters, is counter-productive and explicitly partisan.

According to the Chamber's website, ***"Directors determine the U.S. Chamber's policy positions on business issues and advise the U.S. Chamber on appropriate strategies to pursue. Through their participation in meetings and activities held across the nation, Directors help implement and promote U.S. Chamber policies and objectives."***

As [our company]'s board representative to the Chamber, it is vitally important to ensure that the company is not seen to be the unwitting supporter of this initiative. We strongly believe that the media attention this issue has generated, particularly surrounding allegations of the co-mingling of foreign

monies, poses significant risk to our company's reputation. Further, we fully expect that you will use your influence to encourage other Chamber members to abandon this ill-conceived strategy.

As concerned shareholders, many of us working in the health care industry, we ask that you take steps to eliminate any risks associated with this issue, and make available all information regarding the use of our membership dues to the U.S. Chamber of Commerce for review no later than October 30<sup>th</sup>. Further, as we believe that dues to the Chamber support the infrastructure which coordinates this campaign, we request that you publicly declare your opposition by either withholding your dues until the Chamber refrains from further investment in negative advertising or, if necessary, withdraw your membership in protest.

Please contact either of us directly and we will forward any questions regarding this request to the appropriate ICCR members.

Sincerely,



Susan Makos  
Board Chair  
Interfaith Center on Corporate Responsibility  
513-673-9992



Laura Berry  
Executive Director  
Interfaith Center on Corporate Responsibility  
212-870-2294

## INVESTOR SIGNATORIES

Margaret Weber  
Corporate Responsibility Director  
Congregation of St. Basil

Ruth Kuhn, SC  
Coordinator  
Region VI Coalition for Responsible  
Investment

Sister Barbara Aires  
Coordinator of Corporate  
Responsibility  
Sisters of Charity of Saint Elizabeth

Cathy Rowan  
SRI Consultant  
Trinity Health

Christopher Matthias  
Program Coordinator for Justice and  
Peace and Corporate Responsibility  
Adrian Dominicans

Connie Brookes  
Executive Director  
Friends Fiduciary Corporation

Myles McCabe  
Director of Peace and Justice  
Marianist Province of the U.S.

Donna Meyer, Ph.D.  
SRI Consultant  
CHRISTUS Health

Susan Vickers, RSM  
VP Community Health  
Catholic Healthcare West

Patricia A. Daly, OP  
Executive Director  
Tri-State Coalition for Responsible  
Investment

Rev. Joseph P. La Mar, M.M.  
Assistant CFO  
Maryknoll Fathers and Brothers

Rev. Dr. Aids & F. Wright-Riggins, III,  
Executive Director  
American Baptist Home Mission  
Societies

Colleen Scanlon, RN, JD  
Senior Vice President, Advocacy  
Catholic Health Initiatives

Judy Byron, OP  
Director  
Northwest Coalition for Responsible  
Investment

Kathleen A Donnelly, SU  
Sisters of St. Ursula  
Justice & Peace Committee

Marie Gaillac  
JOLT SRI

Barbara Jennings, CSJ  
Coordinator  
Midwest Coalition for Responsible  
Investment

Ruth Rosenbaum, TC, PhD  
Executive Director  
CREA: Center for Reflection, Education  
and Action

Rev. Séamus P. Finn OMI  
Director  
JPIC Ministry  
Missionary Oblates

Sonia Kowal  
Director of Socially Responsible  
Investing  
Robert Brooke Zevin Associates

Roberta Mulcahy, SSJ  
Socially Responsible Investing  
Coordinator  
Sisters of St. Joseph of Springfield, MA

Leadership Team  
Congregation of Sisters of St. Agnes  
Fond du Lac, WI

Valerie Heinonen, o.s.u.  
Director, Shareholder Advocacy  
Dominican Sisters of Hope  
Ursuline Sisters of Tildonk

Toni Palamar  
Sisters of the Good Shepherd,  
Province of New York

Kathleen Coll  
Catholic Health East

Gwen Farry, BVM  
Sisters of Charity, BVM

Irene Senn  
Socially Responsible Investments  
Committee  
Sisters of St. Francis of Assisi

John Gonzalez  
Executive Director  
North American Passionist JPIC Office

Jonas Kron, Esq.  
Vice President, Deputy Director  
ESG Research & Shareholder  
Advocacy  
Trillium Asset Management  
Corporation

Joellen Sbrissa, CSJ  
Congregation of St. Joseph

Tom McCaney  
Associate Director, Corporate Social  
Responsibility  
Sisters of St. Francis of Philadelphia

Susan Smith Makos  
Valerie Heinonen, o.s.u.  
Mercy Investment Services, Inc.

Susan Smith Makos  
Catholic Health Partners

Ed Gerardo  
Bon Secours Health System, Inc.

Ethel Howley, SSND  
Social Responsibility Resource Person  
School Sisters of Notre Dame  
Cooperative Investment Fund

Mary Ellen Gondeck, CSJ  
Congregation of St. Joseph  
Office of Peace and Justice

Michael H Crosby  
Corporate Responsibility Office  
Province of St. Joseph of the Capuchin  
Order Milwaukee , WI